Best Practices for Controlling the Conversation

Know Your Audience

- ✓ Consider the senior leader perspective:
 - ✓ Jam-packed schedule
 - ✓ Many high-stakes decisions
 - ✓ Little time to weigh options
- ✓ Interruptions are a way to get clarity on key points quicker

Three Essential Tactics

- ✓ Set expectations
 - ✓ Say how you'll use the time
 - ✓ More likely to let you finish your main message
- ✓ Frontload your content
 - ✓ Start with recommendation
 - ✓ Use deductive communication
 - ✓ Point first details second
- ✓ Be generous with Q&A
 - ✓ 50/50 rule minimum

Manage Questions

- \checkmark Think of them as speed bumps,
- ✓ Address the question briefly
- ✓ Offer to go deeper later when you have more time

KEY TAKEAWAYS

- Separate Intent from Impact:
 - Interruptions aren't always meant to derail
 - Often, they are a sign of buy-in, not rejection
- Remember your mission:
 - Your job is to share information with them that will allow them to make the best business decision.
 - Don't let them keep you from delivering on that goal.

